## Six-month interim report



**SECTRA** 

## Agenda

- Q2 highlights
   CEO and President Torbjörn Kronander
- Financial developmentCFO Mats Franzén
- Sectra's way forwardCEO and President Torbjörn Kronander
- Q&A session
   Via simultaneous chat function and email



#### The value we create for customers







# Q2 highlights

Torbjörn Kronander



## Six-month figures 21/22: Increased recurring revenue and profit

Net sales

+15.7%

SEK 824 million

Profit/share

+53.2%

SEK 0.72

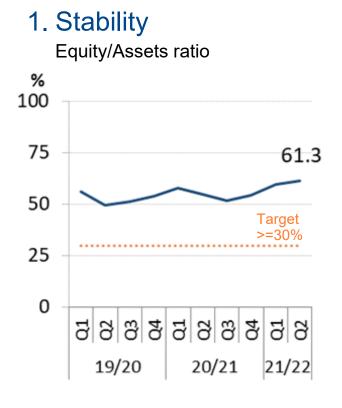
Recurring revenue

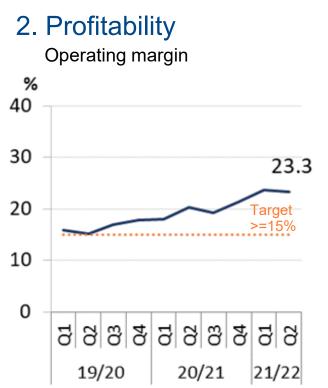
+11.8%

SEK 525 million



## Financial targets for the Group fulfilled













## Seasonal effects and the pandemic



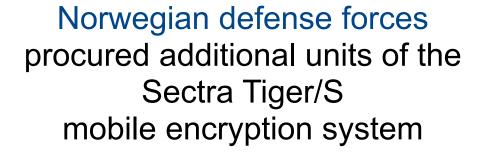
Variations between quarters continue to be large, but will over time gradually decrease.

Travel and marketing costs will increase post-pandemic, but not to historic levels.



## Secure Communications – Q2 highlights







Inadequate margins, due to growth initiatives and strong impact from COVID on travel



## Secure Communications growth initiatives

- » Mobile secure workplaces
- » Critical infrastructure
- » Highest security levels for
  - » Secure mobile voice and network systems
  - » High speed network encryption systems





## Change of manager Secure Communications

- » Simo Pykälistö has after 18 years with Sectra on his own initiative decided to leave Sectra for another opportunity
- » An interim manager has been assigned, formally starting January 1st
- » Search of a new permanent manager will proceed as soon as practical



## Business Innovation – Q2 highlights







Sectra Implant Movement
Analysis for
postoperative
follow-up



Strong
negative impact
from
pandemic effects



## Business Innovation growth initiatives

#### Medical Education transition

- » From device delivery to a service including cloud-based content subscriptions
- » Remote and modern teaching demand.

#### New areas within orthopaedics

- » Sectra Implant Movement Analysis (Post OP)
- » Computer Tomography Micro motion Analysis (for clinical research & studies)

#### Research

Focus on AI for medical applications and future applications and areas





## Imaging IT Solutions – Q2 highlights



Cloud-based deliveries are increasing



International partnership with Microsoft in cloud deliveries



Our customer base is growing



## Imaging IT Solutions growth initiatives

#### » New markets, direct and indirect

✓ First partnership in South America

#### » Enterprise Imaging, including:

- ✓ Digital pathology and integrated diagnostics
- Cardiology
- ✓ Ophthalmology (new)

#### » Focus US

- ✓ The world's largest market
- ✓ Sectra tops customer satisfaction
- ✓ Small, but growing, market share





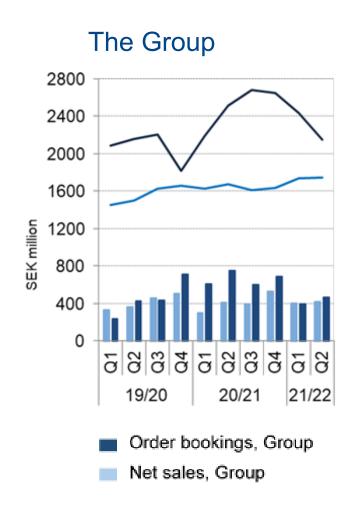
# Financial development

Mats Franzén



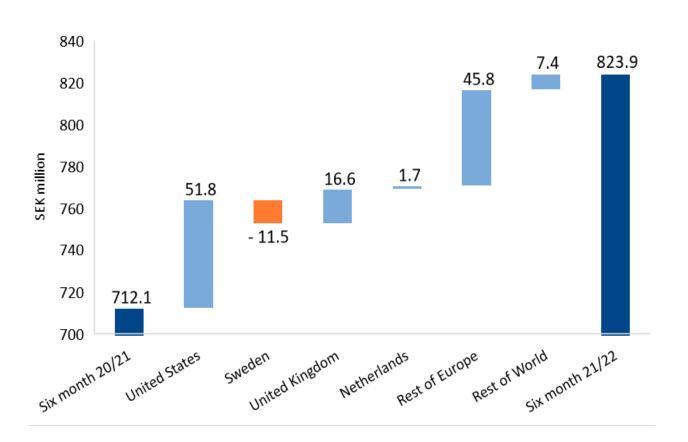
## Order bookings and net sales

- » 6-month order intake was SEK 863.2 M, down 36.7%
- » Net sales SEK 823.9 M, up 15.7%
- » Stronger SEK has negative impact
  - USD -5.1%
  - EUR -2.8%
  - GBP +2.7%

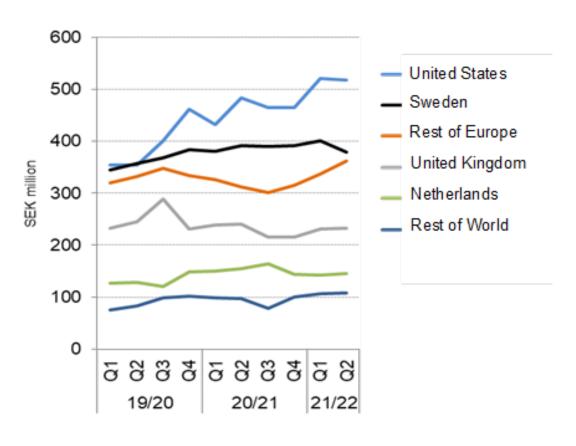


## Sales by geographic market

#### Trend by market



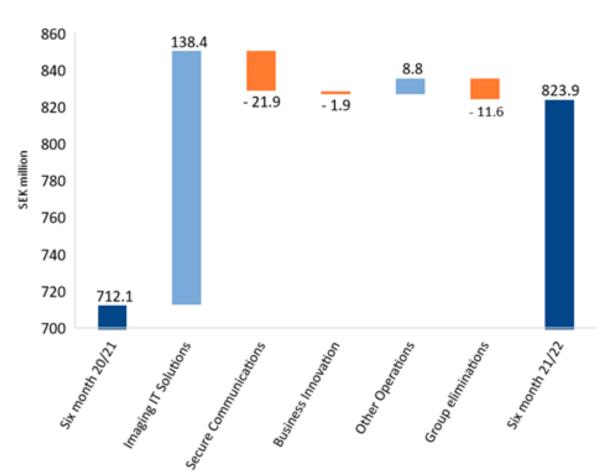
#### Trend 12-month rolling





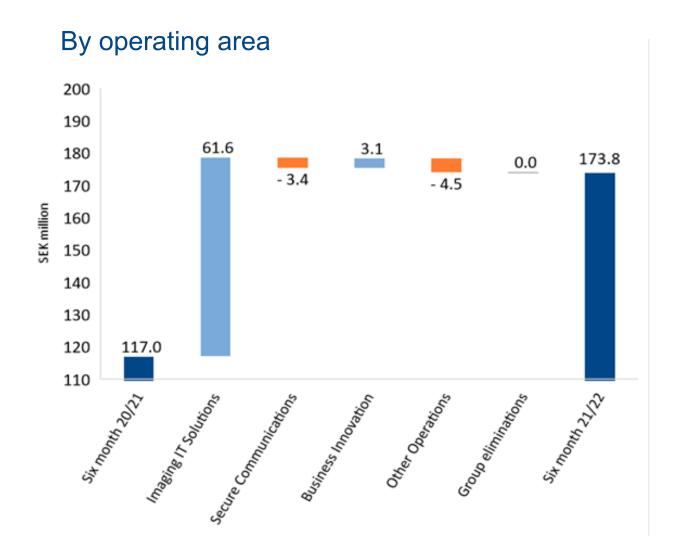
## Sales by business segment

#### Trend by operating area

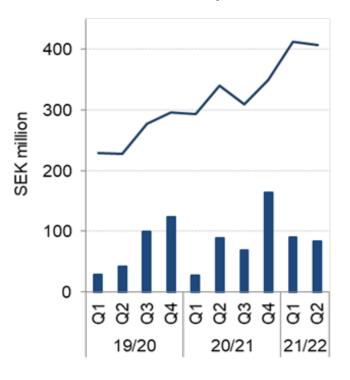




## Operating earnings



## Trend 12-month rolling for the Group

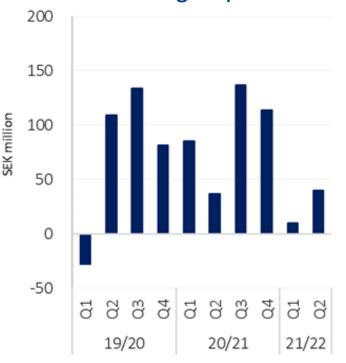




## Cash flow

- » Increased operating profit
- » Higher investments compared with the year-earlier period
- Weak cash flow conversion from operating profit due to significant highmargin invoicing in the end of the quarter

## Cash flow after changes in working capital





# Sectra's way forward

Torbjörn Kronander



## Focus forward



High customer satisfaction



Employees and culture



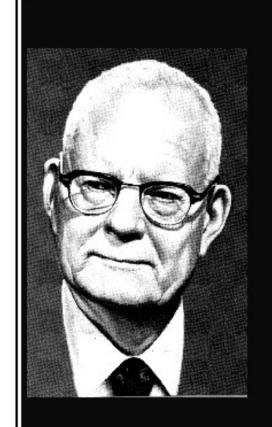
Profitable growth



Skate to where the puck is going to be



## High customer satisfaction



Profit in business comes from repeat customers, customers that boast about your project or service, and that bring friends with them.

(W. Edwards Deming)

izquotes.com





## Increasing recurring revenue

- » Large interest in "Pay per usage"
- » The Sectra One subscription model will dominate future sales
- » Transition will be over several years
- » During the transition apparent revenue growth will be significantly smaller, despite large growth in real usage
- » Long term the financial effects will be strongly positive



Share of recurring revenue 12-month rolling



## "Skate to where the puck is going to be"

#### **Examples:**

- » Imaging IT systems
  - Enterprise medical imaging, including Pathology
  - Improve workflows and interaction
  - Consolidated large scale IT systems
- » Cybersecurity
  - High speed high security network infrastructure
  - Secure mobile workplaces
  - Safeguarding Critical Infrastructure
- » Business innovation
  - "The spare part human"
  - Lifelong education of medical staff





## Philosophy shareholders

#### If you have:

- » Happy customers
- » Happy employees
- » A good position in growing markets
- » Perseverance and reasonable cost control

Then shareholders WILL be happy



## Upcoming financial reports and the AGM

March 9, 2022

Nine-month interim report

June 3, 2022

Year-end report

» September 8, 2022

**Annual General Meeting** 



## Your feedback is important!

Please let us know what you think.

Send an email to: info.investor@sectra.com



## Questions?

If you follow online, please use the chat function.



# SECTRA

Knowledge and passion